

## India - plenty of light, but also some shadows

With a growth rate of around 7%, India was one of the stars of the global economy last year. This growth was driven by continued strong population growth and a number of reforms implemented in recent years. This impressive performance is expected to continue in the coming years. However, the country still has considerable structural weaknesses, including inadequate infrastructure and bureaucratic red tape. This is why India is still a poor country in terms of GDP per capita. It will probably still be of comparatively lesser importance as an export market for German products but offer some potential as a production location.

Charlie Lay AC

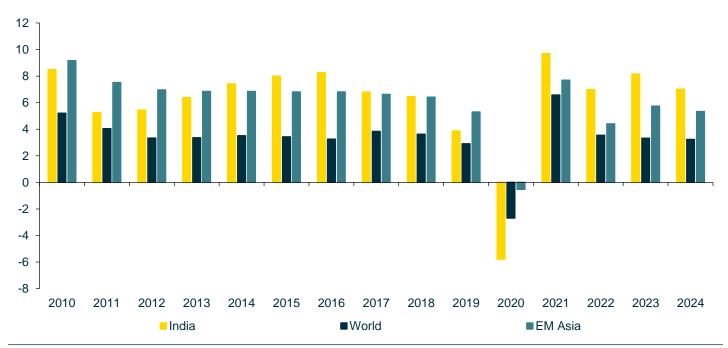
Dr. Ralph Solveen AC

## India: one of the growth stars of recent years...

In view of the Trump administration's aggressive tariff policy, many companies are looking for new export markets. Even the recent flareup in the conflict with Pakistan is unlikely to change the fact that India often finds itself at the center of attention in this regard. After all, India's economy has regularly shown one of the highest growth rates worldwide in recent years. Not only did it exceed the global average, but in the last four years – i.e. after the temporary setback due to the coronavirus pandemic – it also significantly exceeded the average in Asia, even if the slower-growing developed economies of Japan and Korea are not taken into account (Chart 1). As a result, India's total economic output has more than doubled in the last 12 years.

Chart 1 - Growth star India

Real GDP, change on year in percent



Source: IMF world economic outlook, Commerzbank Research

Based on current exchange rates, India is now the world's fifth-largest economy, and the International Monetary Fund expects the country to overtake Japan and Germany by 2030, moving into third place. Based on purchasing power parities, India has long since achieved this position.

## ... due to strong population growth...

Economic development is undoubtedly favoured by the still-rising population. Although the population is no longer growing quite as rapidly as in the first ten years of this millennium, when the number of inhabitants rose by more than 1.5% each year, India's population continues to grow very strongly, with an annual increase of almost 1%.



According to World Bank estimates, India's population will continue to grow from the current 1.4 billion to 1.7 billion by 2050. This is in contrast to most Western economies and China, where the population is expected to decline. The working-age population in India will also increase from around 960 million at present to around 1.1 billion by 2050.

## ... various reforms by the government...

Economic growth has also been driven by a series of reforms implemented by the Modi government over the past few years. The most important of these is certainly the nationwide Goods and Services Tax (GST) system introduced on July 1, 2017. It replaced numerous indirect taxes at the federal and state level, thus significantly simplifying the tax system for companies. In addition, the GST – like the German VAT, for example – only taxes the added value generated by the selling company, which makes the division of labor between different companies more profitable than in the previous tax system. Furthermore, this tax reform has significantly simplified trade between the different states, thus significantly advancing India on the way to a single domestic market.

The Insolvency and Bankruptcy Code (IBC) was introduced as early as 2016. This has also replaced many different regulations and thus consolidated and simplified the country's insolvency and bankruptcy laws. The process of insolvency proceedings was streamlined, standardized, and its length was limited. Some key objectives of the IBC include ensure a time-bound resolution process, promote entrepreneurship and credit availability from banks, maximize the value of assets of insolvent entities, and promote a fair balance for all stakeholders i.e. for creditors and debtors. For example, the IBC mandates that the Corporate Insolvency Resolution Process (CIRP) be completed within 180 days with an option to extend it by a maximum of 90 days. An amendment in 2019 extended it further to 330 days. There could be further amendments but at least it shows the government was willing to act and lay down a marker. Furthermore, a moratorium period is declared once the insolvency commences. It remains in force until the end of the CIRP. The moratorium also ensures that the CIRP has full control and is the only mechanism through which claims are settled.

As a result, the ratio of non-performing gross assets in the banking system's total assets fell from 11% in 2017 to a 12-year low of 2.6% in the third quarter of 2024. The IBC also aimed to introduce greater discipline among borrowers and better risk management for a healthier and stronger banking sector. Between 2019 and 2020, 10 public banks were merged into four units to improve efficiency and scalability.

In addition, restrictions on foreign direct investment (FDI) were relaxed. For example, the government now allows 100 percent foreign ownership in a number of sectors, including healthcare, infrastructure, and construction, unlike in the past. In the pharmaceutical sector, foreigners can invest up to 100% in new projects ("greenfield projects") and for existing companies ("brownfield projects"), the cap is now 74%. In the renewable energy sector, including solar, wind, hydro, and bioenergy, 100% FDI is permitted for both greenfield and brownfield projects.

The government introduced the Production Linked Incentive (PLI) scheme in 2020. It aims to boost domestic manufacturing, reduce import dependency, enhance exports, and generate employment across various sectors. The PLI scheme covers 14 sectors, including electronics and IT hardware, pharmaceuticals and medical devices, automobiles and auto components, renewable energy, and white goods.

The next important reform to monitor is the new labour law, which was passed at the federal level between 2019 and 2020. It is intended to replace the 29 laws that are in force so far with four comprehensive codes. The codes cover wages, industrial relations, social security, and occupational safety, health, and working conditions. It will drastically simplify and modernize the outdated labour laws that are 70 years old. The new regulations are intended to reduce undeclared work, ease the burden on employers, cut red tape, and attract more foreign direct investment. The new regulations contain additional rights for employees, but also, for example, a certain relaxation of protection against dismissal for companies with 100 to 300 employees. An important goal here is – as with sales tax – to standardize the rules in the individual states. However, these regulations have not yet been applied because the states have not yet passed the corresponding regulations. It is currently planned that the regulations will gradually come into force from spring 2026, depending on the size of the company.

## ... and a price stability-oriented monetary policy

Financing conditions have also improved in recent years. Since 2016, the Reserve Bank of India (RBI) has been pursuing an inflation target with a bandwidth of 2–6% and a median of 4%. It has managed to push down the inflation rate, which averaged almost 10% between 2009 and 2013, to just over 5% last year. This has contributed to the decline in the yield on 10-year long-term bonds from around 8.5% at the beginning of the 2000s to around 6.5% at present.

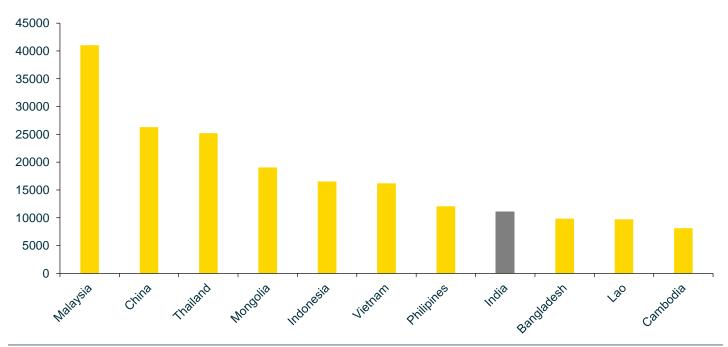


## But: GDP per capita is still very low...

However, India's economy still has many structural weaknesses. This is indicated by the fact that its fifth place among the largest economies is due solely to its large population. Last year, for example, its GDP per capita, using purchasing power parities, was just over USD 11,000. This is just 42% of China's GDP per capita, and among the larger countries in Southeast Asia, India is in the lower half, with India lagging further behind Vietnam and just ahead of Bangladesh (Chart 2). if we use market exchange rates, India would fall even further back to second-last place in this group, just ahead of Bangladesh.

Chart 2 - India's GDP per capita still very low

GDP per capita, in PPP US Dollar, 2024



Source: IMF world economic outlook

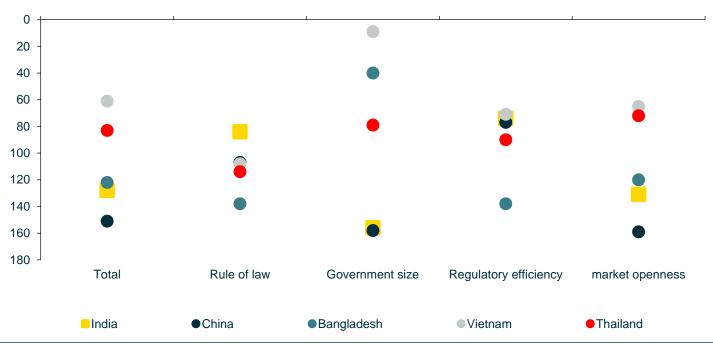
## ... also because the state is delaying structural change...

One reason for the low economic output per capita is the state's still frequent interventions in the economy. For example, India is ranked only 128th among 176 countries surveyed in the Index of Economic Freedom calculated by the Heritage Foundation (Chart 3). India does not perform well in any of the four sub-groups considered in this index. The areas of "size of government" and "openness of markets" appear to be particularly problematic.



## Chart 3 - India's economy suffering on several weak spots

Rankings in the Index of Economic Freedom and its subcomponents among 176 countries



Source: Heritage Foundation, Commerzbank Research

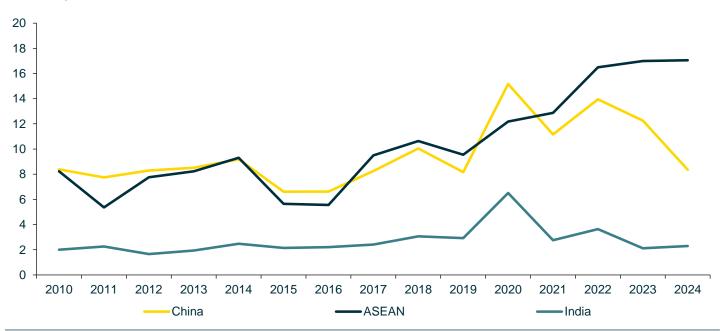
In many areas, the state is slowing structural change. One example is agriculture, which still accounts for one-sixth of India's economic output and is heavily subsidized by the state. This preserves inefficient structures. In fact, the share of employment in agriculture has actually increased over the past six years. During the same period, the share of employment in manufacturing and the service sector has declined.

At the same time, the economy is still largely protected from external competition. For example, the regulations for foreign direct investment are still relatively restrictive despite the loosening of restrictions in recent years. This has contributed to the fact that less FDIs has flowed into India in recent years, while investment in the ASEAN countries, for example, has increased significantly (Chart 4).



Chart 4 - India captures a small percent of global inbound FDI

% share of global inbound FDI



Source: UNCTAD, OECD, Commerzbank Research

The comparatively high tariffs that India imposes to protect its industries and companies also have a structure-preserving effect. Added to this are numerous non-tariff trade restrictions. This restrictive foreign trade policy not only conserves structural weaknesses, but could also lead to a trade conflict with the US in the short term. However, there is also a chance that pressure from Washington will force the Indian government to adopt a more liberal foreign trade policy. This could put a strain on the economy in the short term but probably have a positive impact on India's economic development in the long term. The US placed a reciprocal tariff rate of 26% on imports from India. It is lower than the 29% rate for Pakistan, 37% for Bangladesh, and 46% for Vietnam. India could benefit in the short-term but the larger gains will come if the higher tariffs force India to liberalize further. India is already in discussions with the US on a possible trade deal to reduce the rate and could be among the first few countries to reach a deal.

## ... infrastructure remains in poor condition in some areas...

After the considerable investments of recent years, infrastructure such as roads, highways and bridges has improved, in some cities more than in others. However, there are still considerable problems. The rail network, for example, is outdated, overburdened and insufficiently supplied with electricity. This hinders freight traffic, makes it more expensive and slows down India's efforts to improve manufacturing production and exports. The energy infrastructure, public health system, education system, water supply and sewage disposal also urgently need to be expanded.

## ... and tax transparency and predictability remain an issue

There are reports of a hefty USD1.4 billion tax demand by the government on the local subsidiary of a major German car manufacturer. The allegations are that the subsidiary misclassified imports as auto parts, which carry a lower tariff of 5-15%, instead of nearly completed cars, known as completely knocked down (CKD) units, which have a higher tariff of 30-35%. The government alleged the practice has been in place since 2012.

Ongoing tax disputes will raise concerns for multinational companies (MNCs) over the transparency and predictability of India's tax enforcement practices. In the Federal Budget in February this year, the Finance Minister proposed changes to cut burdensome regulations, including simplifying international transactions and expanding Safe Harbour Rules (SHRs). The latter is aimed to provide greater tax certainty and reduce litigation for MNCs engaged in cross-border transactions. This is a positive step but the implementation will take time and face challenges.



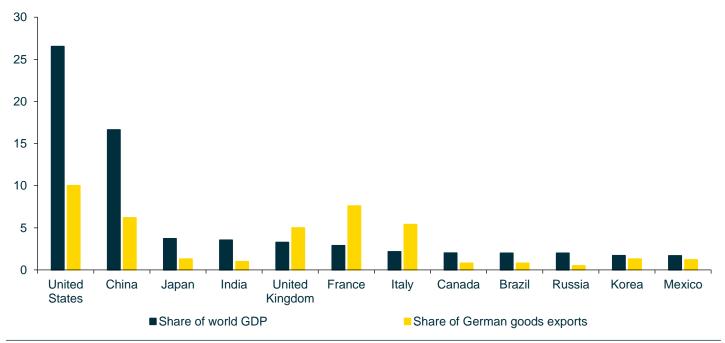
## **Conclusion: light and shade**

The picture remains mixed: there is no question that the Indian economy will continue to grow strongly in the coming years. However, the growth rates are likely to be somewhat lower than in previous years due to the continuing structural weaknesses and a certain reform fatigue in politics, as evidenced by the slow implementation of the new labor legislation. This means that it will take a long time before per capita GDP catches up with that of the other larger Asian countries. Foreign companies in India therefore need to be patient in order to benefit from the country's undoubtedly high potential.

For German companies, India is likely to be of more interest as a production location than as an export market for the time being. India's share of German exports last year was just 1%, significantly lower than that of other major economies (Chart 5). This is likely to change only slowly.

## Chart 5 - India's share of German exports is still low

Share of global gross domestic product (in US dollars) and of German goods exports, both in percent



Source: Destatis, IMF World Economic Outlook, Commerzbank Research



# Research contacts (E-Mail: firstname.surname@commerzbank.com)

## **Chief Economist** Dr Jörg Krämer +49 69 136 23650

**Economic Research** 

Dr Jörg Krämer (Head) +49 69 136 23650

Dr Ralph Solveen (Deputy Head; Germany)

+49 69 9353 45622

Dr Christoph Balz (USA. Fed)

+49 69 9353 45592

Dr Vincent Stamer (Euro area, World trade)

+49 69 9353 45800

Dr Marco Wagner (ECB, Germany, Italy)

+49 69 9353 45623

Bernd Weidensteiner (USA, Fed)

+49 69 9353 45625

Tung On Tommy Wu (China)

+65 6311 0166

Interest Rate & Credit Research

Christoph Rieger (Head) +49 69 9353 45600

Michael Leister (Head Rates)

+49 69 9353 45610

Rainer Guntermann +49 69 9353 45629

Hauke Siemßen +49 69 9353 45619

Ted Packmohr

(Head Covered Bonds and Financials)

+49 69 9353 45635 Marco Stoeckle

(Head Corporate Credit) +49 69 9353 45620

**FX & Commodities Research** 

Ulrich Leuchtmann (Head) +49 69 9353 45700

Antje Praefcke (FX) +49 69 9353 45615

Tatha Ghose (FX) +44 20 7475 8399

Charlie Lay (FX) +65 63 110111

Michael Pfister (FX) +49 69 9353 45614 Volkmar Baur (FX)

+49 69 9353 26854 Thu-Lan Nguyen (FX, Commodities)

+49 69 9353 45617

Carsten Fritsch (Commodities)

+49 69 9353 45647

Barbara Lambrecht (Commodities)

+49 69 9353 45611

Tung On Tommy Wu (China)

+65 6311 0166

## Other publications (examples)

**Economic Research:** Economic Briefing (up-to-date comment on main indicators and events)

Economic Insight (detailed analysis of selected topics)

Economic and Market Monitor (chart book presenting our monthly global view)

Commodity Update (comment and news on commodities markets, two times per week) Commodity Research:

Commodity Spotlight (detailed analysis and forecasts of commodities markets)

Interest Rate & Ahead of the Curve (flagship publication with analysis and trading strategy for global bond markets Credit Research:

European Sunrise (daily comment and trading strategy for euro area bond markets)

Rates Radar (ad-hoc topics and trading ideas for bond markets)

Covered Bonds Weekly (weekly analysis of the covered bonds markets)

FX Strategy: Daily Currency Briefing (daily comment and forecasts for FX markets)

FX Hot Spots (ad hoc analysis of FX market topics)

To receive these publications, please ask your Commerzbank contact.



# **Analysts**

**Dr. Jörg Krämer** AC Chief Economist +49 69 136 23650 joerg.kraemer@commerzbank.com **Bernd Weidensteiner** AC Senior Economist +49 69 9353 45625 bernd.weidensteiner@commerzbank.com

This report was completed 9/5/2025 07:22 CEST and disseminated 9/5/2025 07:22 CEST.

This document has been created and published by the Group Research department (GM-R) within the Group Management division of Commerzbank AG, Frankfurt/Main or Commerzbank's non-US branch offices mentioned in the document.

Analyst Certification (AC): The author(s), denoted by AC at the beginning of this report, individually certifies that the views expressed in this report accurately reflect their personal views about the subject securities and issuers; and no part of their compensation was, is, or will be directly or indirectly related to the specific recommendation(s) or views expressed by them contained in this document.

It has not been determined in advance whether and in what intervals this document will be updated. Unless otherwise stated current prices refer to the most recent trading day's closing price or spread which may fluctuate.

#### Conflicts of interest

Disclosures of potential conflicts of interest relating to Commerzbank AG, its affiliates, subsidiaries (together "Commerzbank") and its relevant employees with respect to the issuers, financial instruments and/or securities forming the subject of this document valid as of the end of the month prior to publication of this document\*:

Please refer to the following link for disclosures on companies included in compendium reports or disclosures on any company covered by Commerzbank analysts: https://commerzbank.bluematrix.com/sellside/Disclosures.action\*

\*Updating this information may take up to ten days after month end.

#### Disclaimer

This document is for information purposes only and has been prepared for recipients who, like professional clients according to MiFID II, have the experience, knowledge and expertise to understand information related to the financial markets. The document does not take into account specific circumstances of any recipient and the information contained herein does not constitute the provision of investment advice. It is not intended to be and should not be construed as a recommendation, offer or solicitation to acquire, or dispose of, any of the financial instruments and/or securities mentioned in this document and will not form the basis or a part of any contract or commitment whatsoever. Investors should seek independent professional advice and draw their own conclusions regarding suitability of any transaction including the economic benefits, risks, legal, regulatory, credit, accounting and tax implications.

The information in this document is based on public data obtained from sources believed by Commerzbank to be reliable and in good faith, but no representations, guarantees or warranties are made by Commerzbank with regard to accuracy, completeness or suitability of the data. Commerzbank has not performed any independent review or due diligence of publicly available information regarding an unaffiliated reference asset or index. The opinions and estimates contained herein reflect the current judgement of the author(s) on the date of this document and are subject to change without notice. The opinions do not necessarily correspond to the opinions of Commerzbank. Commerzbank does not have an obligation to update, modify or amend this document or to otherwise notify a reader thereof in the event that any matter stated herein, or any opinion, projection, forecast or estimate set forth herein, changes or subsequently becomes inaccurate.

In order to address potential conflicts of interest Commerzbank's Research department operates independently of other business units of the bank. This is achieved by way of physical and administrative information barriers and separate reporting lines as well as by written internal policies and procedures.

This communication may contain trading ideas where Commerzbank may trade in such financial instruments with customers or other counterparties. Any prices provided herein (other than those that are identified as being historical) are indicative only, and do not represent firm quotes as to either size or price. The past performance of financial instruments is not indicative of future results. No assurance can be given that any financial instrument or issuer described herein would yield favourable investment results. Any forecasts or price targets shown for companies and/or securities discussed in this document may not be achieved due to multiple risk factors including without limitation market volatility, sector volatility, corporate actions, the unavailability of complete and accurate information and/or the subsequent transpiration that underlying assumptions made by Commerzbank or by other sources relied upon in the document were inapposite.

Commerzbank and or its affiliates may act as a market maker in the instrument(s) and or its derivative that has been mentioned in our research reports. Employees of Commerzbank and or its affiliates may provide written or oral commentary, including trading strategies,



to our clients and business units that may be contrary to the opinions conveyed in this research report. Commerzbank may perform or seek to perform investment banking services for issuers mentioned in research reports.

Neither Commerzbank nor any of its respective directors, officers or employees accepts any responsibility or liability whatsoever for any expense, loss or damages arising out of or in any way connected with the use of all or any part of this document.

Commerzbank may provide hyperlinks to websites of entities mentioned in this document, however the inclusion of a link does not imply that Commerzbank endorses, recommends or approves any material on the linked page or accessible from it. Commerzbank does not accept responsibility whatsoever for any such material, nor for any consequences of its use.

This document is for the use of the addressees only and may not be reproduced, redistributed or passed on to any other person or published, in whole or in part, for any purpose, without the prior, written consent of Commerzbank. The manner of distributing this document may be restricted by law or regulation in certain countries, including the United States. Persons into whose possession this document may come are required to inform themselves about and to observe such restrictions. By accepting this document, a recipient hereof agrees to be bound by the foregoing limitations.

#### Additional notes to readers in the following countries:

**Germany:** Commerzbank AG is registered in the Commercial Register at Amtsgericht Frankfurt under the number HRB 32000. Commerzbank AG is supervised by both the German regulator, Bundesanstalt für Finanzdienstleistungsaufsicht (BaFin), Graurheindorfer Strasse 108, 53117 Bonn, Marie-Curie-Strasse 24-28, 60439 Frankfurt am Main and the European Central Bank, Sonnemannstrasse 20, 60314 Frankfurt am Main, Germany.

**United Kingdom**: This document is not for distribution to retail customers and has been issued or approved for issue in the United Kingdom by Commerzbank AG, London Branch, which is authorised and regulated by Bundesanstalt für Finanzdienstleistungsaufsicht (BaFin) and the European Central Bank. Authorised by the Prudential Regulation Authority. Subject to regulation by the Financial Conduct Authority and limited regulation by the Prudential Regulation Authority. Details about the extent of our regulation by the Prudential Regulation Authority are available from us on request.

**United States:** This research report was prepared by Commerzbank AG, a company authorized to engage in securities activities in Germany and the European Economic Area (EEA). Commerzbank AG is not a U.S. registered broker-dealer and is therefore not subject to U.S. rules regarding the preparation of research and associated rules pertaining to research analysts. This document is not for distribution to retail customers. Any distribution of this research report to U.S. investors is intended for "major U.S. institutional investors" in reliance on the exemption from registration provided by Rule 15a-6(a)(2) of the U.S. Securities Exchange Act of 1934, as amended (the "Exchange Act"). Any U.S. recipient of this research report seeking to effect transactions to buy or sell securities, or related financial instruments based upon the information provided in this research report, may only do so through a Financial Industry Regulatory Authority (FINRA) registered broker-dealer. Commerz Markets LLC (CMLLC) is a U.S. registered broker-dealer and wholly owned subsidiary of Commerzbank AG. Commerzbank AG is a registered derivatives swap dealer with the Commodity Futures Trading Commission (CFTC), in accordance with the Dodd-Frank Wall Street Reform and Consumer Protection Act. U.S. Person(s) and related Dodd-Frank relevant investors seeking to effect transactions in non-security based swaps based upon the information provided in this research report, may only do so through a CFTC registered swap dealer.

Canada: The information contained herein is not, and under no circumstances is to be construed as, a prospectus, an advertisement, a public offering, an offer to sell securities described herein, solicitation of an offer to buy securities described herein, in Canada or any province or territory thereof. Any offer or sale of the securities described herein in Canada will be made only under an exemption from the requirements to file a prospectus with the relevant Canadian securities regulators and only by a dealer properly registered under applicable securities laws or, alternatively, pursuant to an exemption from the dealer registration requirement in the relevant province or territory of Canada in which such offer or sale is made. Under no circumstances is the information contained herein to be construed as investment advice in any province or territory of Canada and is not tailored to the needs of the recipient. In Canada, the information contained herein is intended solely for distribution to Permitted Clients (as such term is defined in National Instrument 31-103) with whom Commerzbank AG and/or Commerz Markets LLC deals pursuant to the international dealer exemption. The information contained herein is not permitted to reference securities of an issuer incorporated, formed or created under the laws of Canada or a province or territory of Canada, as Commerzbank AG and Commerz Markets LLC operates under the international dealer exemption pursuant to National Instrument 31-103. No securities commission or similar regulatory authority in Canada has reviewed or in any way passed upon these materials, the information contained herein or the merits of the securities described herein and any representation to the contrary is an offence.

**European Economic Area:** Where this document has been produced by a legal entity outside of the EEA, the document has been re-issued by Commerzbank AG, London Branch for distribution into the EEA. Commerzbank AG, London Branch is authorised and regulated by Bundesanstalt für Finanzdienstleistungsaufsicht (BaFin) and the European Central Bank. Authorised by the Prudential Regulation Authority. Subject to regulation by the Financial Conduct Authority and limited regulation by the Prudential Regulation Authority. Details about the extent of our regulation by the Prudential Regulation Authority are available from us on request.

**Switzerland:** This document is generally not for distribution to retail clients. Neither this research report nor the information contained herein should be regarded as personal recommendations for transactions in financial instruments within the meaning of the Financial Services Act.

**Singapore:** This document is furnished in Singapore by Commerzbank AG, Singapore branch. It may only be received in Singapore by an institutional investor, an accredited investor or an expert investor as respectively defined in section 4A of the Securities and Futures Act, Chapter 289 of Singapore ("SFA") pursuant to section 274 or section 275 (as applicable) of the SFA. Nothing in this document constitutes accounting, legal, regulatory, tax, financial or other advice and/or recommendations to the recipient of this communication. Further, the communication/information provided herein does not constitute a "financial advisory service" within the meaning of the Financial Advisers Act, Chapter 110 of Singapore ("FAA") and therefore, the regulatory requirements and duties that may be owed to a client pursuant to or in connection with the FAA are not applicable to the recipient in connection with this communication. Recipients are advised to seek independent advice from their own professional advisers about the information contained discussed herein.



**Japan:** This information and its distribution do not constitute and should not be construed as a "solicitation" under the Financial Instrument Exchange Act (FIEA) of Japan. This information may be distributed from Commerzbank international branches outside Japan solely to "professional investors" as defined in Article 2(31) of the FIEA and Article 23 of the Cabinet Ordinance Regarding Definition of Article 2 of the FIEA. Please note that Commerzbank AG, Tokyo Branch has not participated in its preparation. Any instruments referred in this report cannot be introduced by the Branch. You should contact the Corporate Clients division of Commerzbank AG for inquiries on availability of such instruments.

**Australia:** Commerzbank AG does not hold an Australian financial services licence. This document is being distributed in Australia to wholesale customers pursuant to an Australian financial services licence exemption for Commerzbank AG under Class Order 04/1313. Commerzbank AG is regulated by Bundesanstalt für Finanzdienstleistungsaufsicht (BaFin) under the laws of Germany which differ from Australian laws.

**People's Republic of China (PRC):** This document is furnished by Commerzbank AG and is only intended for eligible entities in the PRC. No-one else may rely on any information contained within this document. The products and services in this document only apply to entities in the PRC where such products and services are permitted to be provided by PRC laws and regulations. For any person who receives this document, the information in this document shall neither be regarded as promotion or solicitation of the business nor accounting, legal, regulatory, tax, financial or other advice and/or recommendations to the recipient of this communication, and the recipient is advised to seek independent advice from its own professional advisers about the information contained herein and shall understand and abide by PRC laws and regulations while conducting any related transactions.

© Commerzbank AG 2025. All rights reserved. Version 25.02

#### **Commerzbank Offices**

Frankfurt	London	New York	Singapore
Commerzbank AG	Commerzbank AG	Commerz Markets LLC	Commerzbank AG
DLZ - Gebäude 2,	PO BOX 52715	225 Liberty Street, 32nd	128 Beach Road
Händlerhaus	30 Gresham Street	floor,	#17-01 Guoco Midtown
Mainzer Landstraße 153	London, EC2P 2XY	New York,	Singapore 189773
60327 Frankfurt	20114011, 2021 27(1	NY 10281-1050	311gapore 103770
Tel: + 49 69 136 21200	Tel: + 44 207 623 8000	Tel: + 1 212 703 4000	Tel: +65 631 10000